

Michael Overton, Ph.D.

Associate Professor of Public Administration
Associate Director, Institute for Interdisciplinary Data Science
University of Idaho

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RESEARCH INTERESTS

Local public finance and fiscal health; administrative informatics and data science in the public sector; methods for responsible use of generative AI in policy research; LLM-based research infrastructure.

CURRENT POSITION

2024 – Present	Associate Director, Institute for Interdisciplinary Data Sciences (IIDS), University of Idaho
2024 – Present	CLEAR Fellow, CLEAR Institute, Georgia State University
2024 – Present	Academic Advisory Board, CivicPulse, Rochester, NY
2023 – Present	Associate Professor of Public Administration, Department of Politics and Philosophy, University of Idaho

EDUCATION

2015	Ph.D., Public Administration, University of North Texas, Denton, TX
2014	M.P.A., Public Administration, University of North Texas, Denton, TX

PRIOR APPOINTMENTS

2019 – 2020	Director of Graduate Studies, MPA Program, Department of Politics and Philosophy, University of Idaho
2017 – 2019	Senior Research Fellow, Idaho Local Government Initiative, University of Idaho
2017 – 2023	Assistant Professor of Public Administration, Department of Politics and Philosophy, University of Idaho
2015 – 2017	Research Associate, Center for Public Management, University of North Texas
2015 – 2017	Grant Manager, JPS Foundation, Fort Worth, TX. Tarrant County Hospital District fundraising; developed and wrote \$10M+ in government and foundation grants across behavioral health, women's health, AIDS-related healthcare, and school-based health programs.
2014 – 2015	Transportation Planner II, North Central Texas Council of Governments, Arlington, TX
2011	Budgeting Intern, City of North Richland Hills, TX; and Consulting Revenue Analyst, CityBase.Net, Keller, TX
2010 – 2014	Research Assistant and Teaching Fellow, Department of Public Administration, University of North Texas

PUBLICATIONS

Refereed Journal Articles

2025	Stokan, E., Overton, M. , & Hatch, M. "Towards Housing Equity: The Role of CDBG Grants." <i>Urban Affairs Review</i> (OnlineFirst). doi.org/10.1177/10780874251359269
2025	Larson, S., & Overton, M. "Is There a Gold Standard or Need for a City-Centric Approach for Sales Tax Revenue Forecasting." <i>Public Finance Journal</i> , 2(2), 99–120. doi.org/10.59469/pfj.2025.45
2025	Overton, M. , & Stokan, E. "Rethinking Development and Redistribution Policy: Testing the Local Expenditure Assumption using the Community Development Block Grant Program." <i>Journal of Urban Affairs</i> , 47(1), 214–234. doi.org/10.1080/07352166.2023.2171880 ★ Winner, 2026 UAA Best Article in Journal of Urban Affairs Award.

- 2024 Larson, S., & **Overton, M.** “Modeling Approach Matters but not as Much as Preprocessing: Comparison of Machine Learning and Traditional Revenue Forecasting Techniques.” *Public Finance Journal*, 1(1), 29–48. doi.org/10.59469/pfj.2024.8
- 2024 McDonald, B., Larson, S., Maher, C., Kavanagh, S., Hunter, K., Goodman, C., Minkowitz, H., **Overton, M.**, et al. “Establishing an Agenda for Public Budgeting and Finance Research.” *Public Finance Journal*, 1(1), 9–28. doi.org/10.59469/pfj.2024.15
- 2024 Stokan, E., **Overton, M.**, Deslatte, A., & Zhang, C. “Whose Neighborhood Needs? Assessing the Spatial Distribution of Federal Community Development Funds.” *Urban Affairs Review*, 60(1), 29–48. doi.org/10.1177/10780874231212843
- 2023 Stokan, E., Hatch, M., & **Overton, M.** “50 Years as the 4th Pillar of Public Administration: A Polycentric Extension of the Social Equity Framework.” *Public Administration*, 101(4), 1427–1442. doi.org/10.1111/padm.12888
- 2023 **Overton, M.**, Kleinschmit, S., Feeney, M., Fusi, F., Hart, N., Maroulis, S., Schwoerer, K., Stokan, E., Thomas, H., & Workman, S. “Administrative Informatics: A Roundtable on the Conceptual Foundations of a Public Administration-Centered Data Science Subfield.” Overton & Kleinschmit contributed “Defining Administrative Informatics: An Applied Data Science Subfield for the Public Sector.” *Journal of Behavioral Public Administration*, 6, 1–31. doi.org/10.30636/jbpa.61.330
- 2023 **Overton, M.**, & Kleinschmit, S. “Transforming Research Methods Education through Data Science Literacy.” *Teaching Public Administration*, 41(2), 149–169. doi.org/10.1177/01447394221084488
- 2022 **Overton, M.**, Larson, S., Carlson, L., & Kleinschmit, S. “Public Data Privacy: The Changing Landscape of Public Service Delivery as Big Data gets Bigger.” *Global Public Policy and Governance*, 1(2), 381–399. doi.org/10.1007/s43508-022-00052-z
- 2022 **Overton, M.**, & Kleinschmit, S. “Data Science Literacy: Towards a Philosophy of Accessible and Adaptable Data Science Skill Development in Public Administration Programs.” *Teaching Public Administration*, 40(3), 354–365. doi.org/10.1177/01447394211004990
- 2022 **Overton, M.**, & Bland, R. “Budget Volatility and Economic Base Composition in Local Governments.” *Municipal Finance Journal*, 43(1), 1–23.
- 2022 Johnson, B., Wilson, D., Stokan, E., & **Overton, M.** “Emergent Patterns in Local Economic Development in Light of COVID-19.” *State and Local Government Review*, 54(2), 174–191. doi.org/10.1177/0160323X221097711
- 2020 Wilson, D., Johnson, B., Stokan, E., & **Overton, M.** “Institutional Collective Action During Covid-19: Lessons in Local Economic Development.” *Public Administration Review*, 80(5), 862–865. doi.org/10.1111/puar.13234
- 2020 **Overton, M.**, & Nukpezah, J. “Investigating Sales Tax Revenue Competition among Principal Cities and Their Neighboring Cities in Texas.” *International Journal of Public Administration*, 43(11), 937–948. doi.org/10.1080/01900692.2019.1661433
- 2018 **Overton, M.** “Market Differentiation and the Adoption of Economic Development Strategies: Explaining Policy Adoption in Metropolitan Areas.” *The Review of Regional Studies*, 48(3), 299–322. doi.org/10.52324/001c.7990
- 2017 **Overton, M.**, Nukpezah, J., & Ismayilov, O. “Early Payments, Late Payments, and Revenue Volatility in Texas Cities.” *Public Money & Management*, 38(7), 469–476. doi.org/10.1080/09540962.2017.1372099
- 2017 **Overton, M.** “Sorting Through the Determinants of Local Government Competition.” *The American Review of Public Administration*, 47(8), 914–928. doi.org/10.1177/0275074016651143
- 2016 Bland, R., & **Overton, M.** “Assessing the Contributions of Collaborators in Public-Private Partnerships: Evidence from Tax Increment Financing.” *The American Review of Public Administration*, 46(4), 418–435. doi.org/10.1177/0275074014559246
- 2014 **Overton, M.**, & Bland, R. “The Great Recession’s Impact on Credible Commitment: An Analysis of Private Investment in Tax Increment Financing Districts.” *State and Local Government Review*, 46(4), 282–297. doi.org/10.1177/0160323X14559713

Books, Book Chapters, and Encyclopedia Entries

- 2023 Bland, R., **Overton, M.**, & Prentice, V. "Theoretical Foundations of Public Budgeting: The Road to Entrepreneurial Budgeting and Beyond." In *The Research Handbook on Public Finance*.
- 2021 **Overton, M.** "Book Review of The Public Affairs Faculty Manual." *Journal of Public and Nonprofit Affairs*, 7(2), 293–296. doi.org/10.20899/jpna.7.2.293-296
- 2020 Nukpezah, J., & **Overton, M.** "Vertical and Horizontal Tax Competition in the USA." In Farazmand, A. (Ed.), *Global Encyclopedia of Public Administration* (pp. 1–8). Springer, Cham. doi.org/10.1007/978-3-319-31816-5_3936-1
- 2020 Bland, R., & **Overton, M.** "A Century of Budget Innovations." *PM Magazine*, 102(2), 12–19.
- 2019 Bland, R., & **Overton, M.** *A Budgeting Guide for Local Government* (4th ed.). International City/County Management Association Press, Washington, DC.

Grant Reports and Technical Publications

- 2025 Resh, B., Gurbuz, G. N., Ming, Y., Xia, X., **Overton, M.**, & De Breuhl, B. "GenAI and the Future of Government Work." Prepared for the IBM Center for The Business of Government.
- 2024 **Overton, M.**, Robison, B., & Sheneman, L. "Insights UI: Strategic Plan." Prepared for the University of Idaho.
- 2024 **Overton, M.**, Pal, A., & Brunsfeld, J. "OSP Grant Activities Workload Dashboard." Prepared for the Office of Sponsored Programs, University of Idaho.
- 2023 **Overton, M.**, Stokan, E., Hatch, M., & Godfrey, B. "Towards Equity: An Assessment of Community Development Block Grants and HOME Activities." Prepared for the U.S. Department of Housing and Urban Development.
- 2020 **Overton, M.**, Stokan, E., Ellison, B., & Godfrey, B. "Community Development Block Grant Activities and Local Economic Development." Prepared for the U.S. Department of Housing and Urban Development.
- 2017 **Overton, M.**, & Bland, R. "Exploring the Linkage between Economic Base, Revenue Growth, and Revenue Stability in Large Municipal Governments." Prepared for the Lincoln Institute of Land Policy's Municipal Fiscal Health Initiative.
- 2017 **Overton, M.**, & Bland, R. "The Impact of Industrial Diversification and Clustering on the Volatility of City Budgets." Prepared for the Lincoln Institute of Land Policy's Municipal Fiscal Health Initiative.
- 2016 **Overton, M.** "The Economic Impacts of Transportation Corridors." Prepared for the North Central Texas Council of Governments — Transportation Department.

Under Review, Invited, and In Development

- 2026 **Overton, M.**, & Elsayed, M. "Minimum Standards for Evaluating and Reporting Large Language Model Use in Public Administration Research." *Under review*.
- 2026 **Overton, M.** "If It Is Not Rigorous, It Is Reckless: The (Bad) Science of Using ChatGPT and the (Dangerous) Recommendations for Practitioners." *Revise and Resubmit*
- 2026 Mankotia, S., Rimal, B., Conte De Leon, D., & **Overton, M.** "Beyond Accuracy: A Measurement-Theoretic Framework for Quantifying and Optimizing Annotation Consistency in Large Language Models." *Revise and Resubmit*
- 2026 **Overton, M.** "Beyond the Budget Forecast: Within-Year Sales Tax Revenue Monitoring for Local Governments." *Public Finance Journal* symposium on "Sales Taxation in a Changing Economy." *Invited symposium contribution; draft manuscript due November 30, 2026*.
- 2025 Resh, B., Ming, Y., Xia, X., **Overton, M.**, Gurbuz, G. N., & De Breuhl, B. "Assessing the Impact of Generative Artificial Intelligence on the U.S. Federal Workforce through a Competency-Based Approach." doi.org/10.48550/arXiv.2503.09637 *Under review*.
- 2025 **Overton, M.**, Robison, B., & Sheneman, L. "TaMPERing with Large Language Models: A Field Guide for Generative AI in Public Administration Research." doi.org/10.48550/arXiv.2504.01037 *Under review*.
- Overton, M.**, Larson, S., Elsayed, M., & Brunsfeld, J. "Automating Local Government Data Collection." *In development*.

Overton, M., & Elsayed, M. “Explanations in LLM Evaluation.” *In development*.

Overton, M., Stokan, E., & Deslatte, A. “Computational Public Administration.” *In development*.

RESEARCH SOFTWARE AND INFRASTRUCTURE

- 2026 **Overton, M.** (2026). *Interactive R Tutorials: R Basics and Workflow Introduction* [Open educational resource]. University of Idaho. mro0001.github.io/r-tutorials
- 2024 – Present **Overton, M.** (2024–present). *OpenPBF: Open Public Budgeting & Finance* [Open educational initiative]. www.michaeloverton.net/OpenPBF.html
- 2022 – Present **Overton, M.** (2022–present). *Interactive MPA Teaching Exercises for Public Budgeting and Finance* [5 browser-based teaching modules with GitHub repositories]. www.michaeloverton.net/Assignments.html

In Development

Overton, M. *Research Multiplier* [Paper expansion and research extension pipeline].

Overton, M. *Exploratron: A Conceptual Topic Development Assistant* [Research exploration tool].

Overton, M. *The Evaluation Flywheel: A Self-Improving Evaluation Leaderboard and Knowledgebase* [LLM evaluation infrastructure].

Overton, M. *Lighthouse: A Reproducible AI Workflow for Scientific Manuscripts* [LLM AI System].

Overton, M. *Generic AI Workflows for Scholarly Discovery, Retrieval, and Storage* [LLM AI Workflow].

Overton, M. *Agentic-Friendly Knowledge Bases: From Corpus to MCP Server* [MCP server].

Overton, M. *HTML Slidedeck Templates* [LLM Skills and Templates].

GRANTS AND FUNDED RESEARCH

Funded Grants (Academic)

- 2025 “CLASS Travel Grant.” **PI.** College of Letters, Arts, and Social Sciences, University of Idaho. **\$500.**
- 2023 “Towards Equity: An Assessment of Community Development Block Grants and HOME Activities.” **PI.** U.S. Department of Housing and Urban Development. **\$245,761.**
- 2021 “Adapting to Climate Change using Data Science Literacy in Local Governments.” **PI;** Co-PI: C. Wardropper. IMCI Data Access Grant, University of Idaho. **\$3,034.**
- 2021 “Adapting to Climate Change using Data Science Literacy in Local Governments.” **PI;** Co-PI: C. Wardropper. GEM3-SARE. **\$4,500.**
- 2021 “Data Science Literacy in Local Governments.” **PI.** CLASS Summer Research Grant, University of Idaho. **\$2,493.**
- 2017 “Community Development Block Grant Activities and Local Economic Development.” **PI;** Co-PIs: E. Stokan, B. Ellison, B. Godfrey. U.S. Department of Housing and Urban Development. **\$243,763.**
- 2017 “SMART Transit Ridership Study 2018.” **PI;** Co-PIs: J. Carlisle, B. Ellison. SMART Transit. **\$12,000.**
- 2017 “Understanding Citizen Satisfaction in Local Governments.” **PI.** CLASS Summer Research Grant, University of Idaho. **\$2,478.**
- 2015 “Reconsidering Economic Development and Local Government Fiscal Health.” **PI;** Co-PI: R. Bland. Lincoln Institute of Land Policy. **\$33,000.**
- 2015 “The Economic Impacts of Transportation Corridors.” **PI.** North Central Texas Council of Governments. **\$20,000.**
- 2015 “Tuition and Formula Funding Model: Phase II.” Collaborator with R. Bland, P. Shinkle. UNT Division of Finance and Administration. **\$55,000.**
- 2015 “Tuition Modeling: Phase I.” Collaborator with R. Bland, P. Shinkle. UNT Division of Finance and Administration. **\$45,000.**

Grants Under Review

- 2025 “E-CORE: Idaho Network for Scaling Public Impact Research and Economic Development (INSPIRED).” Co-PI with B. Baumgaertner, B. Zhang; PI: L. Sheneman. National Science Foundation. **\$499,070. Decision pending.**

Major Grant Proposals Submitted (Not Funded)

- 2025 “ICMA EOI: Automated Government Data Collection.” **PI**; Co-PI: E. Stokan. International City/County Management Association. **\$76,936. Accepted for 2nd round consideration.**
- 2025 “USU-UI: Development of an AI-Decision Support Tool for Automating Routine Period Health Assessments.” **PI**; Co-PIs: B. Baumgaertner, B. Robison, L. Sheneman. The Henry M. Jackson Foundation for the Advancement of Military Medicine. **\$495,911.**
- 2025 “USU-UI: Precision Medical Education: An AI-Based Approach to Automated Assessment and Personalized Learning in Clinical Skills Training.” Co-PI with B. Baumgaertner, L. Sheneman; PI: B. Robison. The Henry M. Jackson Foundation for the Advancement of Military Medicine. **\$1,193,612.**
- 2024 “AI Ethics and Inquiry Center — Enabling Humanistic AI Literacy.” Senior Personnel; PI: B. Baumgaertner. National Endowment for the Humanities — Humanities Centers on Artificial Intelligence. **\$499,947.**
- 2024 “The Uneven Geography of Shared Stewardship Capacity to Meet Wildfire Adaptation Demand.” Co-PI; PI: C. Pennick. BLM Joint Fire Science Program. **\$425,882.**
- 2022 “Local Government Capacity, Data Skills, and Data-Driven Decision-Making.” **PI**; Co-PI: L. Carlson. IMCI Pilot Grant, University of Idaho. **\$380,609. Finalist.**
- 2020 “Place- Versus Person-Oriented Development: Impacts on Neighborhood Equity and Displacement.” Collaborator with M. Hatch, E. Stokan. Robert Wood Johnson Foundation. **\$243,000. Finalist.**
- 2020 “EvoHealth: A Program to Improve Pathways to STEMM Careers in Idaho.” Co-PI; PI: B. Robison. National Institutes of Health. **\$1,298,598.**
- 2020 “Smarter Cities: Understanding the Effects of Data Literacy on Local Government Innovation.” **PI**; Co-PIs: M. McBrayer, S. Larson, S. Kleinschmit, F. Justwan. National Science Foundation. **\$369,600.**
- 2019 “EvoHealth: A Program to Improve Pathways to STEMM Careers in Idaho.” Co-PI; PI: B. Robison. National Institutes of Health. **\$1,303,909.**
- 2019 “Harnessing the Data Revolution to Enhance Economic Growth in Idaho.” **PI**; Co-PI: B. Robison. Idaho Global Entrepreneurial Mission (State Board of Education). **\$1,954,000. Finalist.**
- 2019 “Forecasting Local Government Revenue: How Machine Learning Methods can Improve our Local Communities.” Co-PI; PI: S. Larson. Bloomberg L.P. **\$65,821.**
- 2019 “Innovation in Local Governments: Understanding Data Literacy as a Determinant of Internal Capacity.” **PI**; Co-PIs: M. McBrayer, F. Justwan. National Science Foundation. **\$286,817.**
- 2018 “Data-Driven Democracy: Using Social Media to Improve Local Government Service Delivery.” **PI**; Co-PIs: J. Carlisle, F. Justwan, L. Sheneman, B. Baumgaertner, B. Ellison. National Science Foundation. **\$458,031.**
- 2018 “Smart and Connected Communities: Data-Driven Democracy in the Age of Social Media.” **PI**; Co-PIs: J. Carlisle, F. Justwan, M. Shrestha, L. Sheneman; Senior Personnel: B. Baumgaertner, B. Ellison. National Science Foundation. **\$2,999,462.**

Grants Written on Behalf of a Third Party

- 2017 “Rapid Blood Infusers.” LM AERO Club. (Awarded)
- 2016 “Nutrition Supplements for Cancer Patients.” James and Dorothy Doss Foundation. (Awarded)
- 2016 “Adolescent Inpatient Psychiatric and Mental Healthcare.” Morris Foundation. (Awarded)
- 2016 “Pregnant Post-Partum Intervention Program.” Texas Department of State Health and Services. (Awarded)
- 2016 “HIV Routine Screening Grant.” Texas Department of State Health and Services. (Awarded)
- 2016 “Ryan White HIV/AIDS Grant.” Tarrant County Public Health. (Awarded)

2016	“Maxillofacial Oncology and Reconstructive Surgery Fellowship.” Zimmer Biomet. (Awarded)
2016	“School Healthcare Program.” Texas Health and Human Services Commission. (Awarded)
2016	“Family Planning Program Grant.” Texas Health and Human Services Commission. (Awarded)
2016	“Title V-Prenatal Medical and Dental.” Texas Department of State Health and Services. (Awarded)
2016	“Title V-Child Health and Dental.” Texas Department of State Health and Services. (Awarded)
2016	“JPS Improving Aging Program.” Junior League of Fort Worth. (Partial Award)
2016	“Assisted Outpatient Treatment Grant Program for Individuals with Serious Mental Illness.” Substance Abuse and Mental Health Services Administration. (Awarded)
2016	“Recovery Oriented Model: Implementation Grant.” Hogg Foundation. (Awarded)
2016	“Dietician Services for Patients in the JPS Healing Wings Clinic.” Design Industries Foundation Fighting AIDS – Dallas. (Awarded)
2016	“Texas Healthy Women.” Texas Department of State Health Services. (Awarded)
2016	“Accelerating Value-Based Payment and Care Delivery.” Robert Wood Johnson Foundation. (Partial Award)
2016	“The New Family Car Seat Program.” Frost Bank. (Partial Award)

HONORS AND AWARDS

2026	Winner, UAA Best Article in the Journal of Urban Affairs Award , Urban Affairs Association. For “Rethinking Development and Redistribution Policy: Testing the Local Expenditure Assumption using the Community Development Block Grant Program.”
2021	Benjamin and Patricia Doty Award, College of Letters, Arts, and Social Sciences, University of Idaho.
2017	ASPA Founders’ Fellow, American Society for Public Administration.
2016	Lincoln Scholars Program, Lincoln Institute of Land Policy.
2015	Toulouse Dissertation Award in Social Science, University of North Texas.
2010 – 2011	Hatton W. Sumners Scholar, Department of Public Administration, University of North Texas.

INVITED TALKS AND WORKSHOPS

2026	Overton, M. “Evaluating LLMs for Credible and Rigorous Social Science Research.” Advancing Social Science Research Series, Center for Social Science Research, University of Maryland: Baltimore County, April 29.
2026	Overton, M. “We are All Developers.” NASPAA Teach-in Webinar, Budgeting and Financial Management Section, “Using AI in Teaching Public Finance Courses”, February 27.
2025	Overton, M. “TaMPERing Generative AI: a Framework for the Systematic and Responsible Use of Large Language Models.” Spring Public Finance Conference – Bridging Theory and Practice, Wichita, KS, May 2.
2024	Overton, M. “Community Development Block Grants: Understanding the Understudied Program.” Research Symposium: Leaving a Legacy, Celebrating Dr. Bland’s Scholarship, Denton, TX, March 29.
2024	Overton, M. “Administrative Informatics.” IIDS AI Literacy Series, University of Idaho, August 22.
2023	Overton, M., Stokan, E., & Hatch, M. “Towards Equity: Understanding the Impact of Government Policy on Housing Outcomes.” IMCI Seminar Series, University of Idaho, November 7.
2022	Overton, M. “Data and Data Science Skills in Local Governments.” Institute for Interdisciplinary Data Sciences Lunches, University of Idaho, September 22.
2022	Overton, M. “Data and Data Science in City Governments: Exploring the Troubling Evidence of a Data-Skills Gap.” IMCI Brown Bag Lunch Series, University of Idaho, August 30.
2021	Overton, M. “Data Science Literacy, AI, and Local Governments.” AI Workshop, University of Idaho, October 14.

- 2019 **Overton, M.** “Public Sector Data Literacy.” UI Research Computing and Data Science Symposium, Moscow, ID, May 16.
- 2018 **Overton, M.** “Reconsidering Economic Development and Local Government Fiscal Health.” International Municipal Finance Conference, Detroit, MI, May 22.
- 2016 **Overton, M.** “Reconsidering Economic Development and Local Government Fiscal Health.” Texas Christian University Department of Economics and Center for Urban Studies, Fort Worth, TX, October 26.
- 2016 **Overton, M.** “Property Tax Volatility and Local Economic Development: An Empirical Test of Fiscal Health using Texas Counties.” Lincoln Scholars Program, Boston, MA, May 5–7.

CONFERENCE PRESENTATIONS

- 2026 **Overton, M.,** Stokan, E., & Larson, S. “Pre-Conference Workshop: Beyond the Hype: Using Generative AI in Public Administration Research.” Public Management Research Conference, Washington, DC, June 3.
- 2024 **Overton, M.,** Larson, S., Stokan, E., & Schwoerer, K. “Pre-Conference Workshop: R for Public Management Research: A Data Science Literacy Approach.” Public Management Research Conference, Seattle, WA, June 26.
- 2022 **Overton, M.,** Workman, S., Coupet, J., Larson, S., Stokan, E., & Schwoerer, K. “Pre-Conference Workshop: Developing the Data Science of Public Administration Scholarship.” Public Management Research Conference, Phoenix, AZ, May 25.
- 2021 **Overton, M.,** Larson, S., & Kleinschmit, S. “Data Science in Public Budgeting and Finance: Understanding its Potential and Establishing its Future.” Association for Budgeting and Financial Management, September 30 – October 2.
- 2021 **Overton, M.,** & Kleinschmit, S. “Data Science Literacy and the Public Sector.” American Society for Public Administration, April 9–11.
- 2020 **Overton, M.** “Nearly 50 and Never More Important: Assessing the Impact of the Community Development Block Grant (CDBG) Program on Communities.” APPAM, November 12. *Panelist.*
- 2020 **Overton, M.** “Ready to Serve? Understanding the Skills Gaps in Public Affairs Education.” NASPAA, October 16. *Panelist.*
- 2019 Larson, S., & **Overton, M.** “Forecasting Local Government Revenue: How Machine Learning Methods Can Improve our Local Communities.” Association for Budgeting and Financial Management, Washington, DC, September 26–28.
- 2018 **Overton, M.** “Growth or Reorganization: How Does Transportation Infrastructure Impact a Local Government’s Tax Base.” Association for Budgeting and Financial Management, Denver, CO, October 4–6.
- 2017 **Overton, M.,** & Nukpezah, J. “Income Inequality and Local Government Revenue.” 110th Annual Conference on Taxation, National Tax Association, Philadelphia, PA, November 9–11.
- 2017 **Overton, M.,** & Nukpezah, J. “Sales Tax Elasticity and Volatility: Investigating the Spatial Relationships of Texas Cities.” American Society for Public Administration, Atlanta, GA, March 17–21.
- 2017 **Overton, M.** “Property Tax Volatility and Local Economic Development: An Empirical Test of Fiscal Health Using Texas Counties.” American Society for Public Administration, Atlanta, GA, March 17–21.
- 2016 **Overton, M.,** & Bland, R. “Economic Development and Budget Volatility in Local Governments: Accounting for Industrial Diversification and Clustering.” Association for Budgeting and Financial Management, Seattle, WA, October 6–8.
- 2016 **Overton, M.,** & Nukpezah, J. “Sales Tax Competition and Volatility.” Association for Budgeting and Financial Management, Seattle, WA, October 6–8.
- 2016 **Overton, M.,** & Bland, R. “Economic Development and Budget Volatility in Local Governments.” Urban Affairs Association Conference, San Diego, CA, March 16–19.
- 2015 **Overton, M.** “Using Fractional Response Models to Model Proportional Data.” Association for Budgeting and Financial Management, Washington, DC, October 1–3.

2015	Overton, M. "Sorting through the Determinants of Local Government Competition and Local Leviathans." Western Social Science Association, Portland, OR, September 17–20.
2014	Overton, M. "Differentiating Tiebout: How Competition Impacts Local Land-Use Patterns." Association for Budgeting and Financial Management, Grand Rapids, MI, October 2–4.
2014	Overton, M. "Redistributing Reality: an Examination of Texas Public Assistance Expenditures." Southeastern Conference for Public Administration, Atlanta, GA, April 8–11.
2013	Bland, R., & Overton, M. "An Analysis of the Interaction of Public and Private Investment on Tax Increment Financing." Association for Budgeting and Financial Management, Washington, DC, October 11–13.
2013	Bland, R., & Overton, M. "The Lag Effect of Tax Increment Financing." American Society for Public Administration, New Orleans, LA, March 15–19.

TEACHING

Areas of Specialization

Local Government Management; Local Government Budgeting and Financial Policy; State and Local Economic Development; Generative Artificial Intelligence; Data Science and Data Literacy; Public-Private Partnerships.

Curricular Development

2020	Overton, M., & Robison, B. (Fall 2020). <i>Applied Professional Data Science Certificate</i> [5-course graduate credit-bearing certificate]. University of Idaho Graduate College. Co-developers. Designed for graduate students in professional programs without mathematics or programming backgrounds; grounded in the Data Science Literacy Framework (Overton & Kleinschmit, 2022).
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Courses Taught — University of Idaho

Graduate	POLS 572 — Local Government Politics and Administration (in-person and online). Fall 2017–2024.
Graduate	POLS 557/5570 — Governmental Budgeting (in-person and online). Spring 2018–2026.
Graduate	POLS 558/5580 — Research Methods for Local Government and Community Administration (in-person and online). Spring 2023–2026.
Graduate	INTR 504 — Introduction to Applied Data Science (online). Spring 2022; Fall 2024.
Graduate	POLS 555 — Public Administration Theory (online). Fall 2019.
Graduate	POLS 504 — Special Topics. Summer 2019 – Spring 2024.
	Research Design for Public Administration; Intellectual History of Public Administration; Public Administration and Management Theory; Emerging Issues in Local Government; Applied Data Analysis; Introduction to Data Science; Economic Development Administration Scholarship.
Graduate	POLS 502 — Grant Writing; Advanced Public Personnel Management; Smart Cities. Fall 2019 – Spring 2020.
Doctoral	POLS 5990 / 6000 — Doctoral Research. Spring 2022–Fall 2025.
Undergrad	POLS 451-01 — Public Administration (online). Summer 2018, 2019.
Undergrad	POLS 101 — Introduction to Political Science (online). Fall 2020.
Undergrad	POLS 499 — Undergraduate Research Experience. Spring 2022.

Courses Taught — University of North Texas

Undergrad	PADM 4130 — American Intergovernmental Relations. Spring 2012, 2013.
Undergrad	PADM 3410 — Financial Aspects of Government. Fall 2012; Summer 2014.
Undergrad	PADM 3020 / EADP 3080 — Public Management/Leadership and Behavior. Summer 2013.

Graduate Mentoring

Served as Major Professor for **38 graduate students**. Current Ph.D. dissertation chair and committee service:

Active	Gina Taruscio (Ph.D.), dissertation chair. Estimated defense Fall 2026.
Active	Marwa Elsayed (Ph.D.), dissertation chair.
Active	Brian Dulin (Ph.D.), committee member.

- 2026 Alex LaBeau (Ph.D.), committee member.
- 2023 Chelsea McIver (Ph.D.), committee member. Recipient, **2024 Public Management Research Association Best Dissertation Award** (nominated by Michael Overton).
- 2022 Katherine Wollestein (Ph.D.), committee member.

POLICY ENGAGEMENT AND PUBLIC SCHOLARSHIP

Public Writing and Commentary

- 2026 **Overton, M.** (2026, July 16). "LLM-as-a-Judge: The Importance of Harshness." *AI4RA Blog*, University of Idaho. ai4ra.uidaho.edu/llm-as-a-judge-the-importance-of-harshness
- 2026 **Overton, M.** (2026, March 11). "The research is not the manuscript." *OpenPBF Blog*. www.michaeloverton.net/Blog.html. Reblogged at University of Idaho AI4RA: ai4ra.uidaho.edu/the-research-is-not-the-manuscript.
- 2026 **Overton, M.** (2026, February 26). "Forks, branches, and pull requests: how we actually collaborate." *OpenPBF Blog*.
- 2026 **Overton, M.** (2026, February 19). "Hosting your assignments on GitHub." *OpenPBF Blog*.
- 2026 **Overton, M.** (2026, February 12). "Using AI to make your assignments interactive." *OpenPBF Blog*.
- 2026 **Overton, M.** (2026, February 5). "Getting started: registering for GitHub and Claude." *OpenPBF Blog*.
- 2024 Stokan, E., Deslatte, A., & **Overton, M.** (2024, May 6). "The Equity-Growth Dilemma: Distributional Fairness in our Public Investments." *The Conversation*. theconversation.com/neediest-areas-are-being-shortchanged-on-government-funds-even-with-programs-designed-to-benefit-poor-communities-221848
- 2019 Interviewed by M. Carmel for "Idaho Press analysis finds high rate of unanimous votes by Boise City Council." *Idaho Press*. May 18.
- 2018 **Overton, M.** "Ask the Experts." *WalletHub*. wallethub.com/edu/states-with-the-best-economies/21697. expert interview.

Workshops and Teaching Series

- 2026 **Overton, M.** "Prompting Techniques: Getting the output you want, by the process you want." AI Instructional Video, Center for Excellence in Teaching and Learning, University of Idaho.
- 2024 – 2025 IIDS Generative AI Fellowship (Fall 2024 and Spring 2025 cohorts). Lead instructor, Institute for Interdisciplinary Data Sciences, University of Idaho.
- 2022 **Overton, M.** "Session Three: Understanding the Budget and Strategic Plan." ICMA 2022 Council Orientation Series, May 12.
- 2022 **Overton, M.** "Municipal Budgeting." ICMA F12 Program Webinar, January 14.
- 2020 – 2025 A Budgeting Guide for Local Government Webinar Series, International City/County Management Association. Sole instructor; 36+ sessions across three modules (Budget Basics, Understanding Financial Management, Long-Term Budgeting and Planning) delivered biannually since 2020; companion series to Bland & Overton (2019).
- 2018 – 2022 Panelist, Renfro Panel election-analysis series (2018, 2020, 2022). University of Idaho.
- 2018 **Overton, M.** "Big Data, Big Effects? Facebook, Cambridge Analytica, and the 2016 Presidential Election." Panel discussion, University of Idaho, April 26.
- 2018 **Overton, M.** "Beyond the Proposal: Developing a Grant Strategy." Palouse Non-Profit Round Table, Moscow, ID, March 25.
- 2018 **Overton, M.** "Budgeting: A Look to the Past... and the Future!" Idaho City Manager Association Winter Conference, Boise, ID, January 24.
- 2017 **Overton, M.** "Budgeting Workshop." Texas Municipal Clerks Association Seminar, College Station, TX, June 16.
- 2017 **Overton, M.** "Beyond the Proposal: Developing a Grant Strategy." Regional Healthcare Partnerships 9, 10, 18 Collaborative Connections, Hurst, TX, February 22.

- 2015 Bland, R., & **Overton, M.** “Reenergizing Neighborhoods: Does Tax Increment Financing Get Us to ‘Wow?’” 101st Annual Conference of the International City/County Management Association, Seattle, WA, September 29.

Community-Facing Research Projects

- 2013 5-Year Revenue Forecasts for Bonham, TX and Flower Mound, TX, with S. Krueger et al.

PROFESSIONAL SERVICE

Founding Leadership

- 2019 – 2024 **Founding Leader**, Civic Analytics Research Lab (CARL), University of Illinois Chicago.

Editorial Service — Ad Hoc Manuscript Reviewer

Public Administration Review, Journal of Public Administration Research and Theory, Urban Affairs Review, American Review of Public Administration, Public Administration, State and Local Government Review, Public Budgeting and Finance, Public Finance Journal, Public Money & Management, Municipal Finance Journal, Journal of Urban Technology, Journal of Housing and Built Environment, Journal of Public Policy, Economic Development Quarterly, Local Government Studies, Development Studies Research, Public Works Management & Policy, Perspectives on Public Management and Governance, Journal of Public Affairs Education, Teaching Public Administration, International Journal of Public Administration, Education Sciences, The Review of Regional Studies, PLOS ONE, Journal of Health and Human Services Administration, International Journal of Adult Education and Technology.

Professional Associations

- 2015 – Present Member, American Society for Public Administration. Member, Section on Intergovernmental Administration and Management (2022–present); Member, Section on Science and Technology in Government (2022–present).
- 2015 – 2019 Member, National Tax Association.
- 2013 – Present Member, Urban Affairs Association.
- 2012 – Present Member, Association for Budgeting and Financial Management.

UNIVERSITY SERVICE

- 2026 – Present Member, Graduate Council, University of Idaho.
- 2025 Member, CLASS Strategic Planning Committee, University of Idaho.
- 2025 – Present Member, Department of Politics and Philosophy Recruitment Committee, University of Idaho.
- 2024 – Present Member, Faculty Appeals Hearing Board, University of Idaho (Alternate 2023–2024).
- 2024 – Present Member, AI Working Group, University of Idaho.
- 2021 – 2024 Member, Institute for Interdisciplinary Data Sciences Steering Committee, University of Idaho.
- 2021 – 2022 Member, Data Science Cluster Hire Hiring Committee, University of Idaho.
- 2021 – 2022 Member, Slayton Endowed Chair Hiring Committee, University of Idaho.
- 2020 – 2023 Co-Chair, Data Science Task Force, University of Idaho.
- 2019 – 2020 Member, Committee on Data Science, University of Idaho.
- 2018 – 2019 Member, Committee on Committees, University of Idaho.
- 2018 Member, Promotion and Tenure Committee, College of Letters, Arts, and Social Sciences, University of Idaho.
- 2017 – Present Member, Public Administration Curriculum Committee and Political Science Curriculum Committee, University of Idaho.